Key Performance Index

1. Monthly Production Volume

• Metric: Total number of tanks produced per month.

• Current Status: 2000-2400 tanks.

• **Goal**: Maintain consistent production levels.

2. R&D Utilization

• **Metric**: Percentage of clients utilizing SP Fab's R&D services.

• Current Status: 100%.

• **Goal**: Continue to offer valuable R&D services to clients.

3. Supply Chain Efficiency

• **Metric**: Time taken to fulfill orders by suppliers.

- **Current Status**: 1 hour for very small orders, 6 hours for medium orders, 1 day for bulk orders.
- **Goal**: Optimize supply chain performance and reduce order fulfillment time, especially for bulk orders.

4. Rejection Ratio

• **Metric**: Number of rejected parts per year.

• **Current Status**: <0.8%.

• **Goal**: Maintain or further reduce the rejection rate.

5. Customization and Flexibility

• **Metric**: Total number of custom items fabricated.

• **Current Status**: Around 1500 custom items.

• **Goal**: Increase production of custom items.

6. Steel Processing Capacity

• **Metric**: Tons of steel processed per month.

• **Current Status**: 100 tons.

• **Goal**: Maintain or increase processing as needed.

7. Legacy and Client Retention

• **Metric**: Number of years in business and percentage of repeat clients.

• **Current Status**: 25+ years of legacy.

• **Goal**: Leverage the company's legacy to maintain long-term client relationships and attract new clients.

8. Production Flexibility

• **Metric**: Ability to manage client schedules, including erratic variations.

- **Current Status**: Successfully managing all client schedules.
- Goal: Continue to adapt flexibly without compromising quality or delivery times.

9. Energy Efficiency

- **Metric**: Energy consumed per ton of steel processed.
- **Goal**: Reduce energy consumption to lower costs and environmental impact.

10. Employee Retention and Training

- **Metric**: Employee retention rate and number of employees trained in advanced fabrication techniques.
- **Goal**: Maintain a skilled workforce and provide ongoing training.